

STRATEGIC COMMISSIONING BOARD

12 December 2018

Commenced: 1.00 pm

Terminated: 2.20 pm

Present:

Dr Alan Dow (Chair) – NHS Tameside and Glossop CCG
Councillor Brenda Warrington - Tameside MBC
Councillor Bill Fairfoull - Tameside MBC
Councillor Leanne Feeley - Tameside MBC
Councillor Gerald Cooney - Tameside MBC
Councillor Allison Gwynne - Tameside MBC
Councillor Warren Bray - Tameside MBC
Councillor Oliver Ryan - Tameside MBC
Steven Pleasant - Tameside MBC Chief Executive and Accountable
Officer for NHS Tameside and Glossop CCG
Dr Jamie Douglas - NHS Tameside and Glossop CCG
Carole Prowse - NHS Tameside and Glossop CCG
Dr Ashwin Ramachandra – Tameside and Glossop CCG
Dr Christine Ahmed – Tameside and Glossop CCG

In Attendance:

Sandra Stewart – Director of Governance and Pensions
Kathy Roe – Director of Finance
Jeanelle De Gruchy – Director of Population Health
Gill Gibson – Director of Quality and Safeguarding
Jessica Williams – Interim Director of Commissioning

Apologies for Absence: Dr Vinny Khunger – NHS Tameside and Glossop CCG

75 DECLARATIONS OF INTEREST

There were no declarations of interest submitted by Members of the Board.

76 MINUTES OF THE PREVIOUS MEETING

The Minutes of the previous meeting held on 28 November 2018 were approved as a correct record.

77 CHAIR'S OPENING REMARKS

In opening the meeting the Chair welcomed Dr Christine Ahmed to this her first meeting of the Strategic Commissioning Board following her recent appointment to the CCG Governing Body.

The Chair was delighted to announce that Kathy Roe, joint Director of Finance for NHS Tameside and Glossop Clinical Commissioning Group and Tameside Council had won Finance Director of the Year at the Healthcare Financial Management Association Awards 2018. Members of the Board joined the Chair in extended their congratulations which was a testament to Kathy's exceptional financial leadership.

78 STRATEGIC COMMISSION AND NHS TAMESIDE AND GLOSSOP INTEGRATED CARE FOUNDATION TRUST - CONSOLIDATED 2018/19 REVENUE MONITORING STATEMENT AT 31 OCTOBER 2018 AND FORECAST TO 31 MARCH 2019

The Director of Finance presented a report providing an overview of the financial position of the Tameside and Glossop economy in 2018/19. As at 31 October 2018, the Integrated Commissioning

Fund was forecast to spend £582.3 million against an approved budget of £580.4 million, an overspend of £1.9 million. This was an improvement on the position reported at month 6 and was due to a combination of improved savings delivery and the release of corporate contingency budgets. However, the forecast masked significant risks and pressures in a number of areas, including Continuing Healthcare, Children's Services and Operations and Neighbourhoods and Growth.

She reported that the opening economy wide savings target for 2018/19 was £35.920 million. Against this target, £18.9 million of savings had been realised in the first seven months, 53% of the required savings. Expected savings by the end of the year were £32.8 million, a shortfall of £3.1 million against target and a small improvement on the position reported last month. The Medium Term Financial Plan for period 2019/20 to 2023/24 identified significant savings requirements for future years. If budget pressures in service areas in 2018/19 were sustained, this would inevitably lead to an increase in the level of savings required in future years to balance the budget.

Reference was made to a letter that had been sent from NHSE to all CCGs asking them to reduce their costs by 20%. The Board commented that Tameside and Glossop Strategic Commission had already taken decisions to work more efficiently and collaboratively to maximise the money that could be spent across the system to transform health and care services.

RESOLVED

- (i) That the content of the report be noted.**
- (ii) That the significant level of savings required during 2018/19 to deliver a balanced recurrent economy budget together with the related risks contributing to the overall adverse forecast be acknowledged.**
- (iii) That the significant cost pressures facing the Strategic Commission, particularly in respect of Continuing Healthcare, Children's Social Care and Operations and Neighbourhoods and Growth be acknowledged.**

79 QUALITY ASSURANCE REPORT

The Director of Quality and Safeguarding presented a report providing the Strategic Commissioning Board with assurance that robust quality assurance mechanisms were in place monitoring the quality of the services commissioned. It also highlighted any quality concerns and provided assurance as to the action being taken to address such concerns.

In particular, she explained the role of the Quality Improvement Team who were now offering support to homes with preparation for their CQC inspections. She was pleased to advise that there was an improved locality position since the report had been produced with three more care homes now rated as Good.

In addition, reference was made to the Quality Premium Scheme 2017/18, intended to reward clinical commissioning groups for improvements in the quality of the services that they commission and for associated improvements in health outcomes and reducing inequalities. Details of the provisional award for Tameside and Glossop CCG were provided and it was noted that there had been a significant improvement on performance compared to previous years.

The Director of Quality and Safeguarding responded to questions from Board Members relating to staff capacity within the Integrated Care Foundation Trust, increase in cases of MRSA bacteraemia across the economy, mortality data and the work being undertaken with General Practices to understand the challenges being faced in achieving a higher Quality Outcomes Framework score and reduce variations.

RESOLVED

That the content of the Quality and Assurance update report be noted.

80 PERFORMANCE UPDATE

The Assistant Director (Policy, Performance and Communications) presented a report providing the Strategic Commissioning Board with a Health and Care performance update at December 2018. The Health and Social Care dashboard was attached at Appendix 1 to the report and the measures for exception reporting and those on watch were highlighted as follows:

EXCEPTIONS (areas of concern)	1	A&E- 4 hour Standard
	3	Referral To Treatment-18 Weeks
	40	Direct Payments
	45	65+ at home 91days
ON WATCH (monitored)	7	Cancer 31 day wait
	11	Cancer 62 day wait from referral to treatment
	41	Learning Disability service users in paid employment

Reference was made to updates on issues raised by Members of the Board which were outside the Health and Care Dashboard and other data or performance issues that the Strategic Commissioning Board needed to be aware of relating to:

- NHS 111;
- 52 Week Waiters;
- A&E at Manchester University Hospital NHS Trust;
- Elective Waiting Lists; and
- Referrals.

RESOLVED

That the content of the performance update report be noted.

81 COMMISSIONING INTENTIONS 2019/20: TAMESIDE AND GLOSSOP INTEGRATED CARE NHS FOUNDATION TRUST, PENNINE CARE NHS FOUNDATION TRUST AND ALL OTHER PROVIDERS FOR TAMESIDE AND GLOSSOP RESIDENTS

Consideration was given to a report of the Director of Commissioning and draft letters to the Tameside and Glossop Integrated Care NHS Foundation Trust, Pennine Care Foundation Trust and all other providers for Tameside and Glossop residents. The letters set out, in high level terms, how Tameside and Glossop Strategic Commission intended to commission services from providers in 2019-20. Details of specific commissioning intentions, in terms of activity and financial planning, would be shared with appropriate providers during contract negotiations.

These commissioning intentions were in line with the 'Approach to Planning' guidance issued by NHS Improvement and NHS England on 16 October 2018, setting out the timetable for 2019/20.

The Strategic Commission was committed to early intervention, prevention and tackling unacceptable inequalities and these were the bedrock for the strategic commissioning intentions and long term commitment to deliver sustainable improvement to healthy life expectancy. The Director of Commissioning outlined the content of the letters making particular reference to the following sections:

- Tameside and Glossop Financial Context 2019/20;
- Aligning health and social care with wider public sector reform;
- Prevention and Population Health;
- Starting Well;
- Living Well;
- Ageing Well; and
- Additional Commissioning Intentions for 2019/20.

The Board was pleased to support the Commissioning Intentions 2019/20 which continued to drive the commissioning agenda and aimed to support the implementation of a new model of care, based on place and realign the system to support the development of preventative, local, high quality services. There had been significant inroads into delivering the Strategic Commission's ambitions, thinking about the future and how this could be taken forward after 2019/20 would be influenced not only by what was happening in Greater Manchester, such as the development of the Local Industrial Strategy, but also key national events, not least the forthcoming publication of the 10 Year NHS Plan and the conduct of the Comprehensive Spending Review.

RESOLVED

That the commissioning intentions 2019/20 be supported and the Strategic Commission continue to work with its providers towards delivering a stable economy and its long term commitment to delivering sustainable improvement to healthy life expectancy.

82 COMMUNITY HEALTH ESTATE AND INTEGRATION

The Director of Commissioning presented a report setting out a strategic vision for the modernisation of the Community Healthcare Estate and the development of Integrated Neighbourhood Hubs.

In each neighbourhood, there was a variety of estate options and differing pressures to be considered. With increasing housing developments and ageing NHS infrastructure, there was a need to ensure that all neighbourhoods benefitted from modern and fit for purpose healthcare facilities and the report detailed the main issues surrounding the community and primary care estate and outlined a developing plan to modernise the estate in combination with delivering multi-agency services in a co-located or hub format in each neighbourhood.

Due to the prioritisation of estates and integrated hubs within Greater Manchester, resource had been made available centrally to develop opportunities further. Tameside and Glossop Strategic Commission had submitted a number of funding bids based on specific neighbourhoods and all had been successful. The funding allocations awarded ranged from between £25,000 to £80,000 with a total sum of external monies secured amounting to £250,000. It was proposed to use these funds to develop more detailed assessment of potential opportunities.

The Board was pleased to learn that external funding had been secured for the purpose of developing Outline Business Cases, to be agreed in advance by the Strategic Commissioning Board, which aimed to provide more aligned care for each of the neighbourhoods, making access to health and social care more streamlined for all.

RESOLVED

- (i) That the prioritisation of estates and neighbourhood integrated hubs within Greater Manchester be noted and the availability centrally of external resources to develop opportunities.**
- (ii) That Tameside and Glossop had been successful in securing some of this resource via funding bids ranging from £25,000 to £80,000 and totalling £250,000.**
- (iii) That approval be given to the spending of these funds to gain more detailed understanding of potential neighbourhood opportunities leading to the development of Outline Business Cases.**

83 DATE OF NEXT MEETING

To note that the next meeting of the Strategic Commissioning Board will take place on Wednesday 23 January 2019.

CHAIR